



# 2020 Annual Report

Acacia Network  
& Affiliates



## Board of Directors

**Carmen J. Villa-Lugo, Esq.**  
*Chairwoman*

**Henry Comas**  
*Vice Chair*

**Gilbert Hernandez**  
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*President & CEO*

**Lymarís Albors**  
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*Chief Financial Officer*

**Maria Del Carmen Arroyo**  
*Chief Administrative Officer*

**David C. Collymore, MD**  
*Chief Medical Officer*

**Yaberci Perez-Cubillán, LCSW-R**  
*Chief Program Officer*

**Steve Kadin**  
*Executive VP of Finance*

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**Giamara M. Rosado, Esq.**  
*Senior VP & Executive Deputy Counsel*

**Lorraine Coleman**  
*Senior VP, Real Estate Management and Tenant Services*

**Katrina M. Jones, MS**  
*Senior VP, Human Resources & Talent Management*

**Jesus Pedrosa, Jr.**  
*Senior VP, Facilities Management*

# ABOUT ACACIA NETWORK



For over 50 years, Acacia Network and its affiliates have been committed to improving the quality-of-life and wellbeing of underserved communities in New York City and beyond. We are one of the largest Latino-led nonprofits in the nation, serving more than 150,000 individuals annually through integrated, trauma-informed services in the areas of **health, housing, economic development, social services, and cultural revitalization.**

Our programs are based in New York City, Buffalo, Albany, and Syracuse in New York State, as well as Maryland, Tennessee, Arkansas, Georgia, Connecticut, and Puerto Rico. Acacia Network's extensive array of community-based services are fully integrated, bilingual and culturally competent.

For more information, visit: [www.acacianetwork.org](http://www.acacianetwork.org)

# LETTER FROM OUR CEO & COO



**Raul Russi**  
President & CEO



**Lymaris Albors**  
Executive VP & COO

Acacia Network was built on a few key foundational principles that sought to rescue, restore, and protect the valuable community assets, legacy, and programs created by Bronx-based pioneers within the housing, health, and addiction recovery fields to improve the quality of life of under-resourced communities. Over five decades later, our organization has expanded beyond the wildest dreams of those early Puerto Rican forerunners, without whose trailblazing efforts our work would not be possible.

Today, Acacia Network and our affiliates serve more than 150,000 individuals of all ages across New York State, as well as five additional states and Puerto Rico. Our programs utilize a holistic approach to meet the needs of every individual that comes through our doors: from housing, education, and workforce needs, to primary care and behavioral health, nutrition, and cultural access.

In 2020, we came together to face an unprecedented challenge that claimed the lives of hundreds of thousands of individuals across our nation and around the world. Throughout the COVID-19 pandemic, Acacia Network and our affiliates remained in the frontlines, providing uninterrupted access to care to those most vulnerable and saving countless lives.

What 2020 proved to us, as leaders and members of the very communities we serve, is that love is what matters most: Love for our families, our neighbors, our nation, our state, and our city, as well as the work that we do day in and day out at Acacia Network.

Despite the trials we have faced individually and collectively, we are filled with a renewed sense of hope thanks to the professionalism, knowledge, compassion, and dedication of Acacia Network's strong and diverse workforce, as well as the leaders, executives and board members who have been with us every step of the way. Above all, we are thankful to you –our allies and supporters– for being a part of this journey and believing in our mission.

We are proud to present our **2020 Annual Report**, which highlights our work during this incredibly trying year. We look forward to another year of working together!

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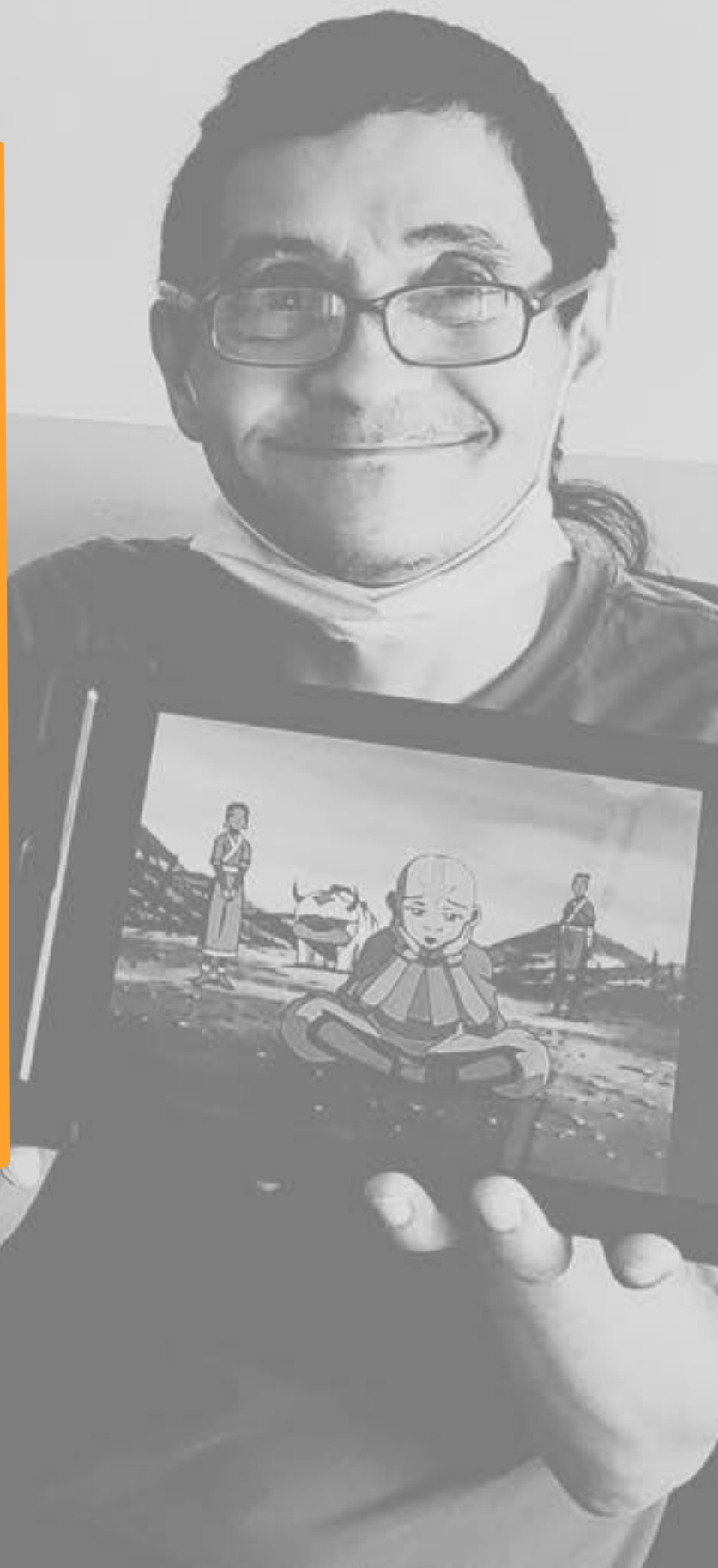
**Katrina M. Jones, MS**  
*Senior VP, Human Resources & Talent Management*

**Jesus Pedrosa, Jr.**  
*Senior VP, Facilities Management*



# Our Impact

Program Data &  
Highlights



# 2020 AT A GLANCE



12,000+ unique patients of all ages served through our health centers, in addition to 100+ adults living with HIV/AIDS at our residential skilled nursing facility



4,200 households served through our Affordable and Supportive Housing Developments, and over 15,000 social service encounters rendered



11,000+ unique patients annually through Outpatient Mental Health Services, Outpatient Substance Use Services, Detox & Rehab, and Residential Care



Over 7,000 individuals served throughout 57 shelters for single adults and for families with children across four boroughs in New York City



3,550+ participants served through our Youth Development & Family Engagement initiatives, and 300+ kids ages 3-5 through our Daycare & Preschool Programs



6,000+ individuals served and 100+ community partners engaged through our workforce development & benefits access programs



2,500 mature adults ages 60 and older served through six (6) Senior Centers, with 900 participants attending daily activities



Approximately 2,000 individuals of all ages engaged through our in-house and virtual arts and culture programming



Over 200,000 meals & groceries distributed through our food pantries & soup kitchens in NYC, and over 23,000 in Upstate New York



15,000+ individuals reached through our initiatives in Puerto Rico, including delivery of meals and supplies, housing & vaccine efforts



# PRIMARY CARE & SKILLED NURSING



Our Federally Qualified Health Centers (FQHCs) and clinics provide fully integrated, equitable, culturally sensitive and trauma-informed primary care services to individuals of all ages regardless of their ability to pay. These services include Preventive Care; Chronic Disease Management; Pediatrics; Women's Health; Adult Medicine, Medication-Assisted Treatment; COVID-19 Testing and Vaccines; Dental Care; Behavioral Health Services, Specialties, and more.

We also provide comprehensive care coordination for Medicaid patients through our Health Homes program, and we serve 100+ patients living with HIV/AIDS through our 24/7 Casa Promesa Skilled Nursing Facility.



**Impact:** Our FQHCs and Primary Care Clinics serve 12,000+ unique patients of all ages annually through a range of integrated services; we also serve 100+ adults living with HIV/AIDS at our residential skilled nursing facility.



**Geographic Scope:** Our health centers are located primarily in the Bronx and Queens in New York City; we also have a Mobile Medical Van that serves all boroughs in NYC.



**Demographics:** Approximately 80% of our clients are Hispanic/Latinx and/or Black/African American.

## PROGRAM HIGHLIGHT: SHAUN



*Shaun is a patient of Acacia Network's Casa Maria Community Health Center (FQHC), where he receives integrated primary care and behavioral health services, medication assisted treatment (MAT), and HIV case management and support services through our care coordination redesign (CCR) program. Shaun initially came to us in need of substance use and addiction treatment services. Once he became fully committed to his recovery, he decided to start volunteering in our Bronx Opioid Collective Impact Project as a means to give back to the community and help others get the help they need.*

*Today, Shaun works as a peer outreach worker as part of the Bronx Opioid Collective, a harm reduction outreach program launched by Acacia Network in 2018, in collaboration with the NY City Council and the Third Avenue BID. He remains committed to his sobriety, wellness and recovery, and enjoys helping others.*

*"I feel there is no better way to give back what was so freely given to me. This is why I do the peer support work. I can identify with active users and understand what they are going through on any given day."*

# BEHAVIORAL HEALTH & ADDICTION



Acacia Network and our affiliates provide integrated, trauma-informed, and culturally responsive behavioral health and addiction services to help individuals improve their mental health, manage conditions, regain stability, and achieve long-term wellness and recovery.

Our comprehensive Behavioral Health programs serve individuals of all ages through Outpatient Mental Health Services, Outpatient Substance Use and Addiction Treatment, Detox & Rehab, and Residential Care. Our licensed treatment centers accept Medicaid, Medicare, and most other insurance plans.



**Impact:** Our Behavioral Health Care and Addiction Programs serve 11,000+ unique patients annually through Outpatient Mental Health Services, Outpatient Substance Use Services, Detox & Rehab, and Residential Care.



**Geographic Scope:** Our programs are located throughout New York City (Bronx, Brooklyn, Queens, and Manhattan), as well as Buffalo and Albany in Upstate New York.



**Demographics:** More than 70% of our clients are Hispanic/Latinx and Black/African American.

## PROGRAM HIGHLIGHT: ISNOEL

*Isnoel is an Acacia Network program participant who says he was able to get his life back thanks to our integrated primary care, behavioral health, and addiction treatment programs.*

*Isnoel first came to us in need of services to address his mental health and substance use conditions. Thanks to the comprehensive primary care and behavioral health services provided at our Federally Qualified Health Centers (FQHCs), he was able to receive the help he needed.*

*“Acacia Network has helped me in various areas of my life. I knew I needed help in several areas: drugs was one of them, and mental health. I’ve been with their mental health department for a year and a half, and I’ve noticed a big difference in how I feel and how I think. I’m definitely in a better position today than I was before, thanks to the services here at Acacia.”*



# AFFORDABLE & SUPPORTIVE HOUSING



Acacia Network's vision of healthy communities is deeply connected to high-quality, affordable housing. We meet the needs of our communities through a full continuum of housing programs, from transitional housing, to supportive and affordable housing. Our tenants are part of our integrated network and linked to our health, community development, and social service programs, as needed.

As of 2020, our housing portfolio consists of approximately 3,300+ units of affordable housing for low or moderate-income households, 728 units of supportive housing for individuals with disabilities and/or chronic conditions, and 130 units of permanent housing for the formerly homeless.



**Impact:** Our affordable & supportive housing portfolio serves approximately 4,200 households.



**Geographic Scope:** Our affordable and supportive housing developments are located throughout New York City, Upstate New York, and Puerto Rico.



**Demographics:** Approximately 90% of our tenants are Hispanic/Latinx and Black/African American.

## PROGRAM HIGHLIGHT: J. REYES



*J. Reyes resides in one of our supportive housing developments, PROMESA Kelly Community Residence (CR), a group residential program for adults living with functional and/or behavioral deficits. When she tested positive for COVID-19, this presented a huge concern due to her underlying conditions, including obesity, lymphedema, diabetes, high blood pressure, asthma, and high cholesterol.*

*As a result of COVID-19 complications, she was placed on a respirator in a medically induced coma. When she was taken off the ventilator and put on nasal oxygen, Kelly CR staff was finally able to speak with her on a daily basis to provide words of encouragement. Reyes was eventually transferred to a Skilled Nursing Rehab Facility, where she received physical therapy to strengthen her legs, as she had been bedbound for two months. Kelly CR staff continued to speak with her daily to provide support and cheer her on, especially when she felt like giving up.*

*Finally, after almost four weeks of rehabilitative therapy, two consecutive negative COVID-19 tests, and successfully losing 100 pounds, Reyes was discharged into the care of the Kelly Street CR team, where she was celebrated and welcomed with open arms. **Today, she continues to monitor her weight and work with our staff to ensure she remains in good health.***



# TRANSITIONAL HOUSING & HOMELESS SERVICES



Acacia Network is one of the largest providers of transitional housing in NYC, providing an array of resources to individuals & families in our 50+ shelters across the City, including one-on-one case management with social workers, access to primary and behavioral care, employment assistance, among other services. Our goal is to help our clients regain stability so they can secure permanent, affordable housing, and achieve personal quality-of-life goals.

Through Acacia Network Housing (ANH) –the division dedicated to homeless services– we serve roughly 13% –or 1 in 8– of all individuals in the NYC shelter system.



**Impact:** We serve over 6,000+ individuals across our transitional housing portfolio, including 2,500 families with children and 2,000 single adults.



**Geographic Scope:** Acacia Network Housing (ANH) operates 50+ shelters for single adults and for families with children across four boroughs in New York City.



**Demographics:** Approximately 90% of our shelter clients are Hispanic/Latinx and Black/African American.

## PROGRAM HIGHLIGHT: SHANEYA

*Shaneya Freeman had been a victim of domestic violence when she entered the shelter system in 2019. After spending some time at a shelter managed by another homeless services provider, Shaneya and her young child were relocated to Wales Family Residence, a shelter for families with children operated by Acacia Network Housing (ANH).*

*At Wales Family Residence, Shaneya and her toddler received the ongoing support they needed to achieve stability, including wrap-around social services, case management, and housing assistance, as well as primary care and childcare services. With the help of our Social Services and Housing Specialists, Shaneya secured permanent affordable housing at Acacia Network's Master Lease building in the Bronx.*

*Today, Shaneya and her 3-year-old daughter are thriving. She credits Acacia Network with helping her regain stability during a time of great uncertainty, and says that she feels safe and happy in her new apartment.*

***“Having my own apartment has given me a sense of maturity that I never thought I would feel. I thank Acacia every day for giving me the help I needed and for checking in with me and my daughter to make sure that we’re doing okay.”***



# WORKFORCE DEVELOPMENT & BENEFITS ACCESS



Acacia Network and its affiliate, **Seedco**, provide workforce development, benefits access, and family support services to individuals and families in underserved communities, from rural areas to urban centers, across six states.

We serve as a steady and committed partner to vulnerable individuals and families as they overcome crises, achieve stability, and plan for their futures. Our program elements incorporate best practices, long-term engagement, individualized approaches, and the integration of work and family needs. We also partner with local service providers to expand the resources available to participants.



**Impact:** Our workforce development & benefits access programs serve 6,000+ individuals, connect with 200+ employers, and collaborate with 100+ community-based partners.



**Geographic Scope:** We serve vulnerable populations across six states, mainly: New York, Maryland, Connecticut, Tennessee, Arkansas, and Georgia.



**Demographics:** More than 50% of the individuals we serve are Hispanic/Latinx and Black/African American.

## PROGRAM HIGHLIGHT: MARCUS



Marcus came to Acacia Network's workforce development affiliate, Seedco, in 2019, as part of a program called Re-Entering into Society to Excel (RISE). He often refers to his life story as "Inmate to Operations Manager at a Fortune 500 Company", in reference to his journey from incarceration to success. In 1997, Marcus was originally sentenced to Life without the Possibility of Parole. After fifteen years of post-conviction petitions, Marcus was released in March of 2019.

Seeking a second chance, Marcus sought help from Seedco, where he successfully completed Seedco University. Through the Career Pathways Collaborative –a partnership of over 100+ employers in the Midsouth–, Seedco's team helped Marcus to secure employment at a Fortune 500 company. He began at an entry level role and, after seven months, was promoted to the Quality Control team. Five months later, he was encouraged to apply for a role as an Operations Supervisor and now oversees a \$7-million project and leads a team of 30.

Marcus often states that Seedco helped him "reform his life, reform his thinking, regain the trust of his family, regain his self-confidence and ultimately regain his love for life". Marcus remains a vital part of the RISE program by acting as a peer mentor to other RISE participants. **His success inspires and motivates other Seedco participants each and every day!**



# EARLY CHILDHOOD EDUCATION & YOUTH PROGRAMS



Acacia Network's Childcare, Education & Youth Development initiatives aim to provide high-quality educational and recreational programming for children and youth of all ages to ensure positive outcomes inside and outside of school. Every year, we engage approximately 5,000 families, including 2,600 kids between the ages of 3 - 18, soon to include 2-year-olds.

Our model integrates a holistic approach that seeks to engage the entire family through wrap-around services, such as extended academic enhancement for students, parent workshops, education & workforce development resources, primary & mental care, food distribution, among other services.



**Impact:** During the 2019-2020 school year, we served 3,550 participants through our Youth Development & Family Engagement initiatives, and more than 300 children ages 3-5 through our Childcare & Preschool Programs.



**Geographic Scope:** Acacia Network and its affiliates provide educational services to families in the Bronx and Washington Heights.



**Demographics:** Approximately 98% of the students and families we serve identify as Hispanic/Latinx and/or Black/African American.

## PROGRAM HIGHLIGHT: SUMMER

*Despite ongoing COVID-related measures impacting school programs and day camps in New York City, our Education & Youth Development team at the Community Association of Progressive Dominicans (ACDP) successfully operated five (5) in-person and hybrid Summer Camps in 2020 within our partner, community schools, and cornerstone programs at M.S. 117, M.S. 328, P.S. 48, Murphy Community Center Cornerstone Program, and Sedgwick Community Center Cornerstone Program.*

*Our programs ran in-person day camp when most in the City remained closed for in-person programming. ACDP programs were hosted at independent locations, including our host designations in the Bronx and Manhattan, offering daily activities and virtual field trips, while maintaining social distancing protocols without incident. Overall, we served approximately 300 students from Kindergarten through 8th grade, in addition to teens ages 14-18.*

*As a result of our notable success, our senior leadership was invited to speak at a Provider Meeting hosted by the NYC Department of Youth & Community Development (DYCD) to discuss best practices and procedures, protocols and operations.*



# SERVICES FOR OLDER ADULTS AGES 60+



Acacia Network and its affiliates serve thousands of mature adults ages 60+ through Older Adults Centers in the Bronx, Queens, and Manhattan, as well as Upstate New York. Participants enrolled in our Centers benefit from a variety of services and resources –including wellness checks, daily meals and recreational & wellness activities– and they gain valuable knowledge and skills through workshops and classes on a variety of topics.

Our programs for older adults in New York City are supported by the NYC Department for the Aging (DFTA), and our programs in Buffalo are supported by the Erie County Department of Social Services.



**Impact:** We serve approximately 2,500 adults ages 60 and older through six (6) Centers, with 900 participants consistently attending daily workshops and activities.



**Geographic Scope:** Our Centers are located in the Bronx, Queens, and Manhattan in NYC, as well as Buffalo in Upstate New York.



**Demographics:** More than 85% of the mature adults we serve identify as Hispanic/Latinx and/or Black/African American.

## PROGRAM HIGHLIGHT: WELLNESS SERIES



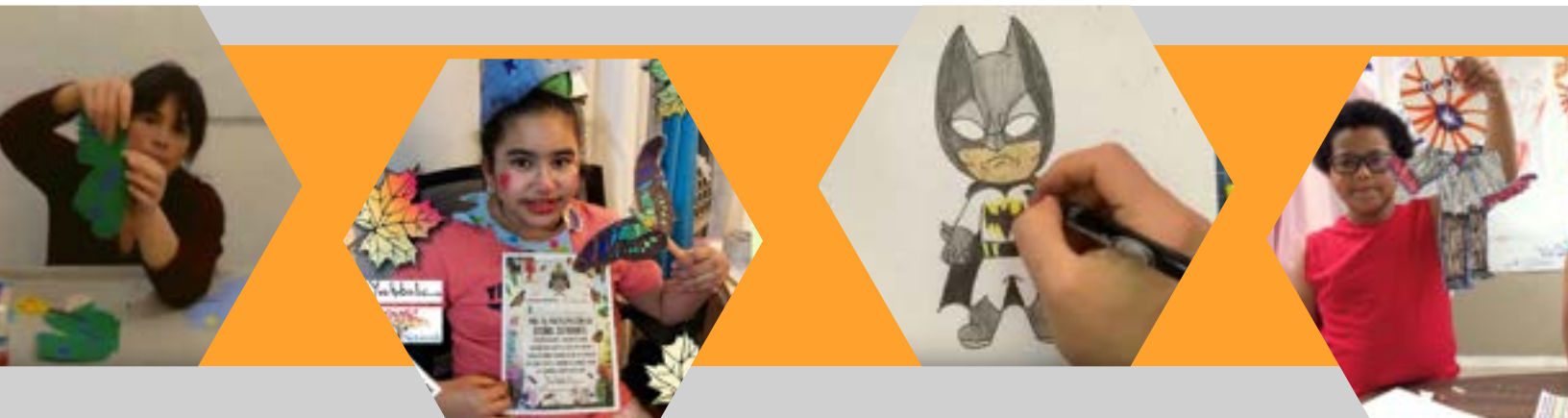
*In addition to a wide array of life-saving critical initiatives and programs throughout the COVID-19 pandemic –including our robust COVID-19 testing & vaccination efforts, implementation of telehealth for primary & behavioral care, virtual learning for students from daycare through high school, food distribution, among other emergency services– Acacia Network launched a Virtual Wellness Series in 2020 to nurture the physical, mental, and social-emotional wellness of essential workers and mature adults (ages 60+).*

*The Virtual Wellness Series was developed in response to the toll that the pandemic was exerting on those most vulnerable, including older adults, who are at an increased risk for overall health complications and who may experience depression at higher rates as a result of increased isolation. This series consisted of weekly workshops and events through a virtual platform, with topics including physical fitness, relaxation, mindfulness, music and dance, among others.*

*Since the beginning of the pandemic, more than 150 virtual wellness activities have been hosted, reaching more than 1,000 individuals.*



# ARTS & CULTURE PROGRAMMING



Acacia Network and our cultural affiliate, **Loisaida**, offer year-round, accessible arts & culture programming. For over 30 years, Loisaida's approach to arts engagement has celebrated the rich history and dynamic contributions of diverse Latinx communities to the fabric of our New York City neighborhoods.

Through our multi-purpose space, The Loisaida Center, we provide visibility to emerging and established artists of diverse disciplines, promote a vibrant social and community life, and serve as an incubator for self-sustainable initiatives, entrepreneurial efforts, among other projects. We also produce the annual Loisaida Festival, which engages 25,000 participants every year.



**Impact:** We serve approximately 2,000 individuals of all ages through our in-house and virtual programming, and an additional 25,000+ through our Annual Loisaida Festival.



**Geographic Scope:** Our programming attracts audiences of all ages, primarily from the Lower East Side and New York City at large.



**Demographics:** Approximately 90% of our audience members & participants are Hispanic / Latinx and/or Black/African American.

## PROGRAM HIGHLIGHT: GOING VIRTUAL

*For the first time in over 30 years, our 2020 Loisaida Festival went completely virtual, presenting more than 15 original works of performance, video and art made by artists working in a range of disciplines, from dance to visual arts. The Festival's program, which took part in a two-day event, was co-hosted by Jeannie Sol and Gilberto Diaz.*

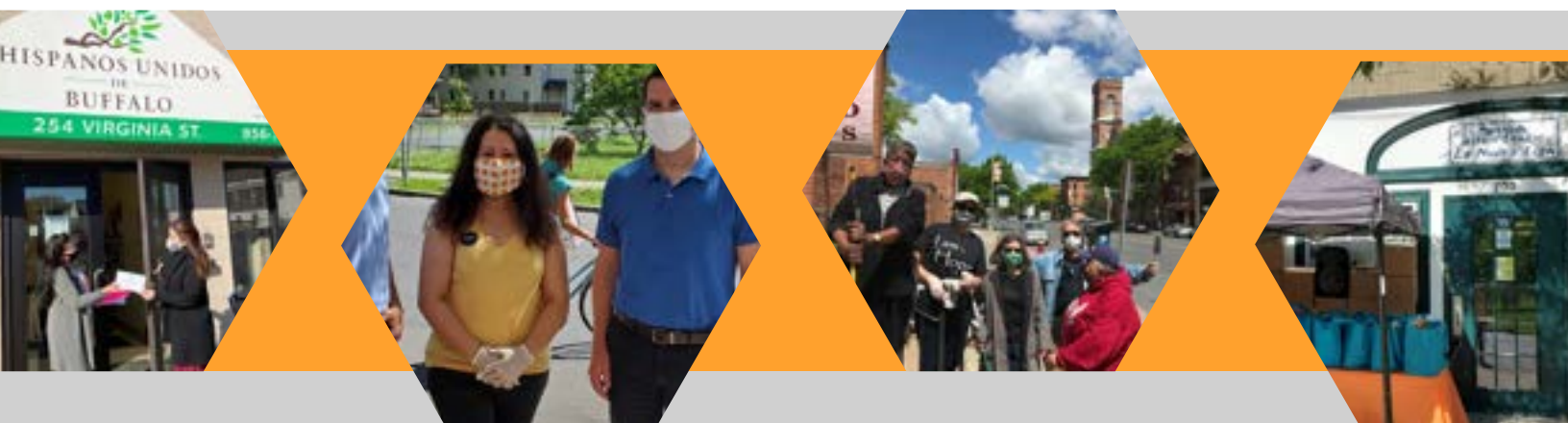
*The 2020 [Virtual] Loisaida Festival was recorded live at LoisaidaTV studios using the broadcasting capacity, part of the Semillero Media and Tech center. It was also broadcast on TV through Canal 6 (Puerto Rico), BRIC (Brooklyn), MNN (Manhattan) and Bronxnet (Bronx), and transmitted live by our partners at La Fundación Para La Cultura in San Juan, Puerto Rico.*

*The 2020 theme, Cuenta Con Nosotros - Count on Us, highlighted the unwavering dedication of our Latinx essential workers, who have bravely fought in the frontlines against the ongoing health crisis, as well as the plight of the LGBTQ community, as depicted in this year's beautiful commemorative artwork by local artist Maria Dominguez.*

**Despite the challenging reality of 2020, we were able to successfully hold and deliver an outstanding program, reaching thousands of households locally and abroad.**



# REGIONAL WORK: UPSTATE NEW YORK



Acacia Network provides access to integrated services and support to individuals of all ages in underserved communities across Upstate and Western New York in order to address health, socioeconomic, and educational disparities. Our primary upstate affiliates include Hispanos Unidos de Buffalo (HUB), Spanish Action League (La Liga), and Capital District LATINOS (CDL).

Through our network of Upstate affiliates, we provide access to affordable and supportive housing, economic development, integrated healthcare & addiction treatment services, family support services, programs for youth & seniors, initiatives to help overcome cultural and language barriers, food distribution, among other services.



**Impact:** Our programs and services in Upstate New York reach approximately 20,000 clients of all ages annually.



**Geographic Scope:** Our footprint in Upstate New York reaches Albany, Buffalo, Syracuse, and is expanding to Dunkirk.



**Demographics:** The large majority of our program participants are Hispanic / Latinx and/or Black / African American.

## PROGRAM HIGHLIGHT: INTEGRATION



*In the Buffalo region, **HUB** maintained a strong presence in the community, continuing to serve clients while utilizing technology to bridge barriers imposed by COVID-19. During this period, HUB served over 23,000 meals from its food pantry, placed homeless clients in stable housing, and worked with survivors of domestic violence. In addition, HUB closed on financing for La Plaza de Virginia, an affordable housing development featuring 46 units for older adults ages 55+.*

*In Syracuse, **La Liga** continued to provide critical services in the Syracuse/Central New York area through access to emergency food, economic development opportunities, education programs, family support, and language services, among other resources. Among other achievements, La Liga reached 9,550 households through its milk & food distribution efforts; ensured that 2,000 individuals received lunches, first aid & essentials packages; reached 729 Latinx households through its census outreach efforts; and renovated six affordable rental units.*

*In Albany, **CDL** remained busy ensuring that underserved communities in the Capital Region are able to gain access to COVID-19 education and resources. In addition, our Regional Director of the Capital District, Micky Jimenez, was invited to be part of the New York State Vaccine Equity Taskforce, which was created to inform and advise vaccine distribution efforts across NYS.*



# REGIONAL WORK: PUERTO RICO



Acacia Network's history and that of its earliest affiliates is deeply rooted in the transformative work of Bronx-based Puerto Rican pioneers, who made important contributions to the fields of behavioral health and addiction services, particularly in underserved Latinx populations.

Throughout our 50+ year trajectory, we have remained close to our Puerto Rican roots, both through initiatives involving the diaspora in New York City and throughout the mainland, as well as targeted efforts aimed at helping underserved communities across the island, particularly those most impacted by natural disasters and the COVID-19 pandemic.



**Impact:** To date, our initiatives in Puerto Rico have reached over 15,000 individuals. In 2020, we delivered 4,000+ meals, 1,000+ emergency supplies, 100+ units of housing & more.



**Geographic Scope:** Our relief efforts and ongoing work take place in underserved communities across the island.



**Demographics:** 100% of the clients served through our Puerto Rico-based initiatives are low-income Latinx individuals.

## PROGRAM HIGHLIGHT: EXPANSION

*In 2020, Acacia Network continued to solidify our presence in Puerto Rico through our earthquake relief efforts, which included visits to underserved communities to carry out informational workshops, wellness initiatives, and arts interventions, and to provide critical supplies & equipment. Our efforts later pivoted to COVID-19 relief, as the pandemic further exacerbated health and economic disparities across the Island. Among other resources, we distributed over 4,000 meals and grocery boxes to individuals and communities at risk of going hungry.*

*In addition, we continued to make important progress on our affordable housing developments on the island. In 2020, we applied for funding through the Community Development Block Grant - Disaster Relief (CDBG-DR) to make improvements at Palacio Dorado, our affordable housing complex for older adults ages 62+ in Toa Alta, Puerto Rico. In September 2020, this project was awarded an ENERGY STAR Score of 100, which means it is more energy efficient than 100% of similar properties nationwide.*

*We also continued to work on our Resilient Prototype Home in Caguas, a project that aims to provide long-term sustainable, green, and resilient housing for low-moderate income families, while creating a scalable model for implementation.*





# Financial Data & Affiliates

December 31, 2020





# CONSOLIDATED FINANCIALS

Period Ending December 31, 2020

<b>Revenues:</b>	
Government Contract	\$ 290,434,296
Fee for Service	\$ 96,755,580
Rental Income	\$ 30,472,172
Donations	\$ 496,651
Miscellaneous & Interest	\$ 21,678,971
Total Revenues	\$ 439,837,670
<b>Expenses:</b>	
Program Services	\$ 414,564,441
Management & General	\$ 31,844,094
Fundraising	\$ 115,675
Total Expenses	\$ 446,524,210
<b>Net Assets:</b>	
Change in Net Assets	\$ (6,686,540)
Net Assets -Beginning of Year	\$ 183,245,417
Net Assets -End of Year	\$ 176,558,878

# AFFILIATES AND ENTITIES



As of December 31, 2020

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1068 Franklin Avenue Housing Development Fund Corporation  
245 E. Mosholu Apts LLC  
245 E. Mosholu Inc  
245 East Mosholu Parkway Housing Development Fund Corporation  
3196 3rd Ave. Corp.  
414-418 East 119th Street Greenhope Housing Development Fund Corporation  
517 W 173rd Street HDFC  
607 Concord Avenue Housing Development Fund Corporation  
760, 762, 763 Fox Street Housing Development Fund Corporation  
920 Prospect Avenue Housing Development Fund Corporation  
920 Prospect Gardens Housing Development Fund Corporation  
Acacia Florida Inc.  
Acacia Gardens Affordable LLC  
Acacia Gardens Development LLC  
Acacia Gardens GP, Inc.  
Acacia Gardens Housing Development Fund Company, Inc.  
Acacia Maria Isabel, Inc.  
Acacia Network Housing, Inc.  
Acacia Puerto Rico, Inc.  
Acacia Real Estate Development, Inc.  
Acacia Sendero Verde HDFC Inc.  
Acacia Sendero Verde II HDFC Inc.  
ACD Affordable Corporation  
ACDP (Community Association of Progressive Dominicans)  
Audubon Partnership For Economic Development Local Development Corporation  
Ayuda Puerto Rico, Inc.  
Beck Street Development Housing Development Fund Company, Inc.  
Bella Vista Housing Company, Inc  
Bella Vista LP  
Bronx Addiction Services Integrated Concepts System, Inc. (BASICS)  
Bronx Council for Economic Development Local Development Corporation  
Bronx Investors Holding Company, Inc.  
Buffalo Hispanic Management Company, Inc.  
Capital District Latinos, Inc.  
Community Association of Progressive Dominicans, Inc. (ACDP)  
Corporation For Youth Energy Corps, Inc.  
Crotona Park Estates Housing Development Fund Company, Inc  
Crotona Park Managers Inc.  
Crotona Park Residences LLC  
Don Pancho Development Corporation  
E.H.C.C.I. Multi-Service Center Inc.  
East Harlem Council For Community Improvement, Inc. (EHCCI)  
East Harlem Council For Community Improvement/La Fortaleza Housing Development Fund Corporation  
East Harlem Council For Community Improvement/Park Plaza Apartments Housing Development Fund Corporation  
El Batey Housing Company, Inc.  
El Cemi Housing Development Fund Company, Inc.  
El Regreso, Inc.  
Fox Street Development Housing Development Fund Company, Inc.

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# AFFILIATES AND ENTITIES

[...Continued]

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General Development and Orientation Council, Inc.  
Greenhope Candace House Housing Development Fund Corporation.  
Greenhope Services For Women, Inc.  
Hellgate Management Corp.  
Hispanos Unidos De Buffalo, Inc.  
Hunts Point Multi-Service Center, Inc.  
Institute For The Puerto Rican/Hispanic Elderly, Inc.  
La Casa De Salud, Inc.  
La Casita II Housing Development Fund Corporation  
Latino Alliance Resource And Management Association, Inc. (La Rama)  
Loisaida, Inc.  
Maria Isabel Housing Development Fund Company, Inc  
Maria Isabel LP  
Maria Isabel Members, LLC.  
Melrose Court Housing Company, Inc.  
Melrose Estates Housing, L.P.  
Melrose Park Housing Development Fund Corporation  
Micasita Housing Development Fund Corporation  
MINS Court Housing Company, Inc.  
OUB Court Housing Company, Inc.  
Palacio Dorado Development, Inc.  
Palacio Dorado LLC  
Promesa Administrative Services Organization, Inc. (Paso)  
Promesa Apartments Limited Partnership  
Promesa Court Estates Inc.  
Promesa Court Limited Partnership  
Promesa Court Residences Limited Partnership  
Promesa Foundation, Inc.  
Promesa Homefirst Housing Development Fund Company, Inc.  
Promesa Housing Development Fund Corporation  
Promesa Residential Health Care Facility, Inc. (Casa Promesa)  
Queens Village Committee For Mental Health For Jamaica Community Adolescent Program, Inc. (J-CAP)  
South Bronx Community Management Company, Inc.  
Spanish Action League Of Onondaga County, Inc.  
Structured Employment Economic Development Corporation (Seedco)  
The Dormitory Project Housing Development Fund Corporation  
The Julio A. Martinez Memorial Fund  
The Puerto Rican Organization To Motivate, Enlighten, And Serve Addicts, Inc. (Promesa)  
United Bronx Parents, Inc.  
Urban Renaissance Collaboration Limited Partnership  
Urban Renaissance Collaboration Housing Development Fund Company, Inc.  
Urban Renaissance Collaboration Inc.  
Virginia House HDfC  
Virginia House Managers Inc.  
Virginia House Residences LLC  
West Tremont Housing Development Fund Company, Inc.  
West Tremont Residences LLC

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